

## PRACTICE AREAS

Business Law  
Business Litigation  
Commercial Finance  
Corporate Real Estate  
Employment  
Leasing  
Litigation  
Real Estate  
Tax

## ATTORNEYS

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## HEALTH SERVICES

### OVERVIEW

Health services continue to be one of Massachusetts' fastest-growing – and most demanding – industries. Hospitals, physician practice groups, community health centers, and clinics continue to grow, affiliate and merge in unprecedented numbers. At Sherin and Lodgen, we appreciate that health service companies need practical, forward-looking advice. Our health services team brings together attorneys from our real estate, business law, employment, and litigation groups to assist clients in navigating the industry.

### CAPABILITIES

**Our health care group includes lawyers across a multitude of disciplines and assist clients in a range of issues including:**

- Comprehensive general corporate services, including organization and formation
- Disputes with third party payers
- Dissolutions or purchases of practices
- Employment
- Financing
- General health care law and regulatory compliance
- Leasing
- Licensure disputes and investigations
- Litigation
- Managed care and risk contracting
- Mergers and acquisitions
- Obtaining and preserving recognition as tax exempt organizations
- Operation and governance
- Partnership structures
- Real estate

### EXPERIENCE

- 25-member South Shore physician practice group on issues ranging from retention of medical records, compliance with Stark, dissolution of limited liability companies, leasing of office space, employment agreements, and corporate structuring
- Community health center in negotiation of a joint venture agreement with a major Boston area teaching hospital system enabling the health center to expand the programs and services available to its patients (the first joint venture of its kind to be negotiated with a health center in the Boston area,

it was used as a model for several other subsequent joint ventures between the teaching hospital and other health centers)

- Dentists, veterinarians and other medical professionals in real estate and financing including purchasing or leasing real property, practice acquisition or disposition agreements and corporate formation documentation
- Physicians' organization affiliated with a Massachusetts hospital in real estate and partnership issues
- Various health care companies on a range of employment issues including wage and hour, wrongful termination, discrimination, and contract negotiation and enforcement

## CLIENTS

**Our lawyers represent a wide variety of health care providers, including:**

- Community health centers
- Community hospitals
- Health care software and technology companies
- Hospitals and health systems
- Long-term care and assisted-living companies
- Medical device companies
- Mental health agencies
- Multi- and single-specialty physician practices, both small- and medium-sized
- Non-acute health care facilities